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January 6, 2026

To: NATIONAL COTTON COUNCIL
Officers, Program Committee Members, Advisors and Certified Interest
Organizations

From: Gary Adams
President and CEO

Subject: Policy Recommendations for 2026

To obtain your input on Council policy prior to the 2026 annual meeting, a pdf copy of proposed resolutions for 2026 is attached. These documents also are available on the Council's website at <https://www.cotton.org/news/meetings/am/2026/policy-recommendations.cfm>

This proposal is based upon the 2025 delegate resolutions and includes NCC staff-proposed revisions to reflect Board actions during 2025 and other necessary updates. All substantive changes from the 2025 resolutions are indicated on this draft as follows:

Proposed new text is underlined in bold.

Text proposed for elimination is struck through.

[Explanations for changes proposed by council staff appear in brackets, bold, and italicized letters.]

Please submit your comments on these changes along with other recommendations for Council policy to Marjory Walker's attention via mwalker@cotton.org by Monday, January 19, 2026. All submissions received by then will be incorporated into a second draft which will be emailed to you prior to the 2026 Annual Meeting. If changes are not incorporated by that time, they may be incorporated from the floor at the meeting. That document will serve as the working draft for use by the six program committees in San Antonio, TX, prior to consideration by the Council's Board of Directors and delegates.

I look forward to receiving your input.