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February 2, 2026

To: NATIONAL COTTON COUNCIL
Program Committee Members, Board, Officers, and Advisors

From: Gary Adams
President and CEO

Subject: Revised Policy Recommendations for 2026

Attached are revised copies of policy recommendations, which include proposed adjustments received since the first mailing in November of 2025.

Council staff's proposed changes from the November mailings are repeated as **underlined bold text**, with deletions **struck through**.

Proposals received from Council delegates and interest organizations are noted as follows:

Proposed new text is underlined in bold face

Text proposed for elimination is struck through

As a reminder, all program committees will meet separately beginning at 8:30 a.m. on Wednesday, February 11. Policy development begins with the program committee meetings, followed by Board review of the program committee recommendations on Wednesday afternoon, and consideration by all delegates as the first business item in Thursday's general session.

I look forward to seeing you in San Antonio.