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February 2, 2026

**To:** NATIONAL COTTON COUNCIL  
Program Committee Members, Board, Officers, and Advisors

**From:** Gary Adams  
President and CEO

**Subject:** Revised Policy Recommendations for 2026

Attached are revised copies of policy recommendations, which include proposed adjustments received since the first mailing in November of 2025.

Council staff's proposed changes from the November mailings are repeated as **underlined bold text**, with deletions ~~struck through~~.

Proposals received from Council delegates and interest organizations are noted as follows:

**Proposed new text is underlined in bold face**

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~~Text proposed for elimination is struck through~~

As a reminder, all program committees will meet separately beginning at 8:30 a.m. on Wednesday, February 11. Policy development begins with the program committee meetings, followed by Board review of the program committee recommendations on Wednesday afternoon, and consideration by all delegates as the first business item in Thursday's general session.

I look forward to seeing you in San Antonio.